

25TH ANNUAL



25TH LCI CONGRESS
OCTOBER 24-27, 2023

How To Be Lean When Others Around You Are Not

25 YEARS OF LEARNING: SUPERCHARGE YOUR LEAN JOURNEY IN THE MOTOR CITY

Wed. October 25, 2023

2:00pm

Room 140DEF

Session #23W3A

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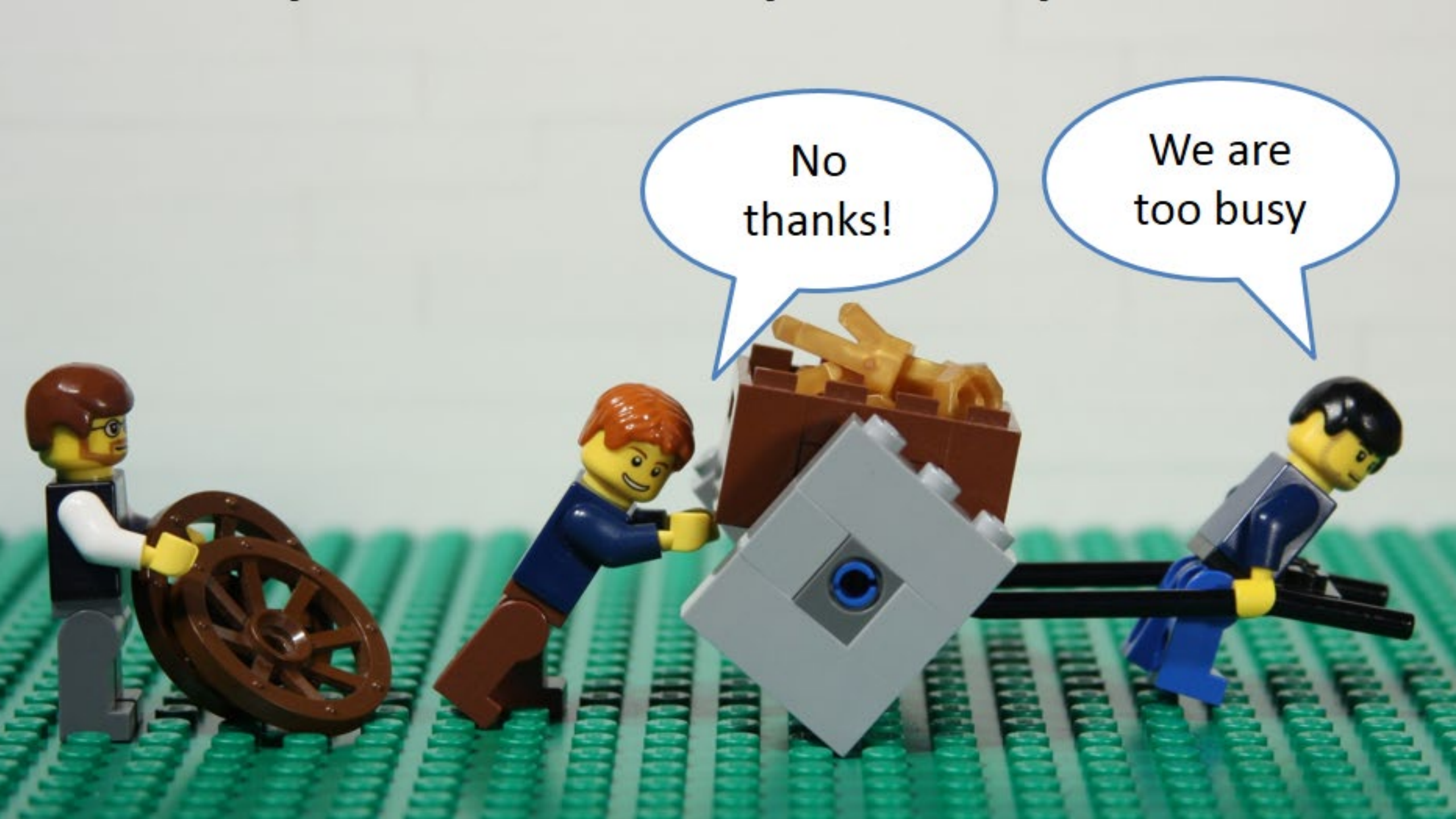


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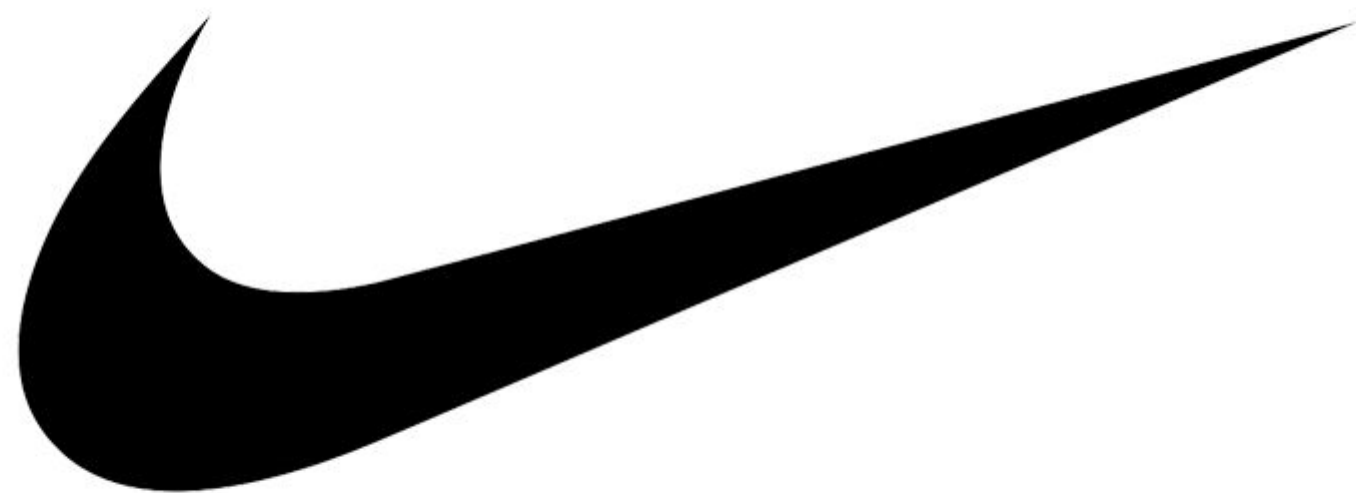


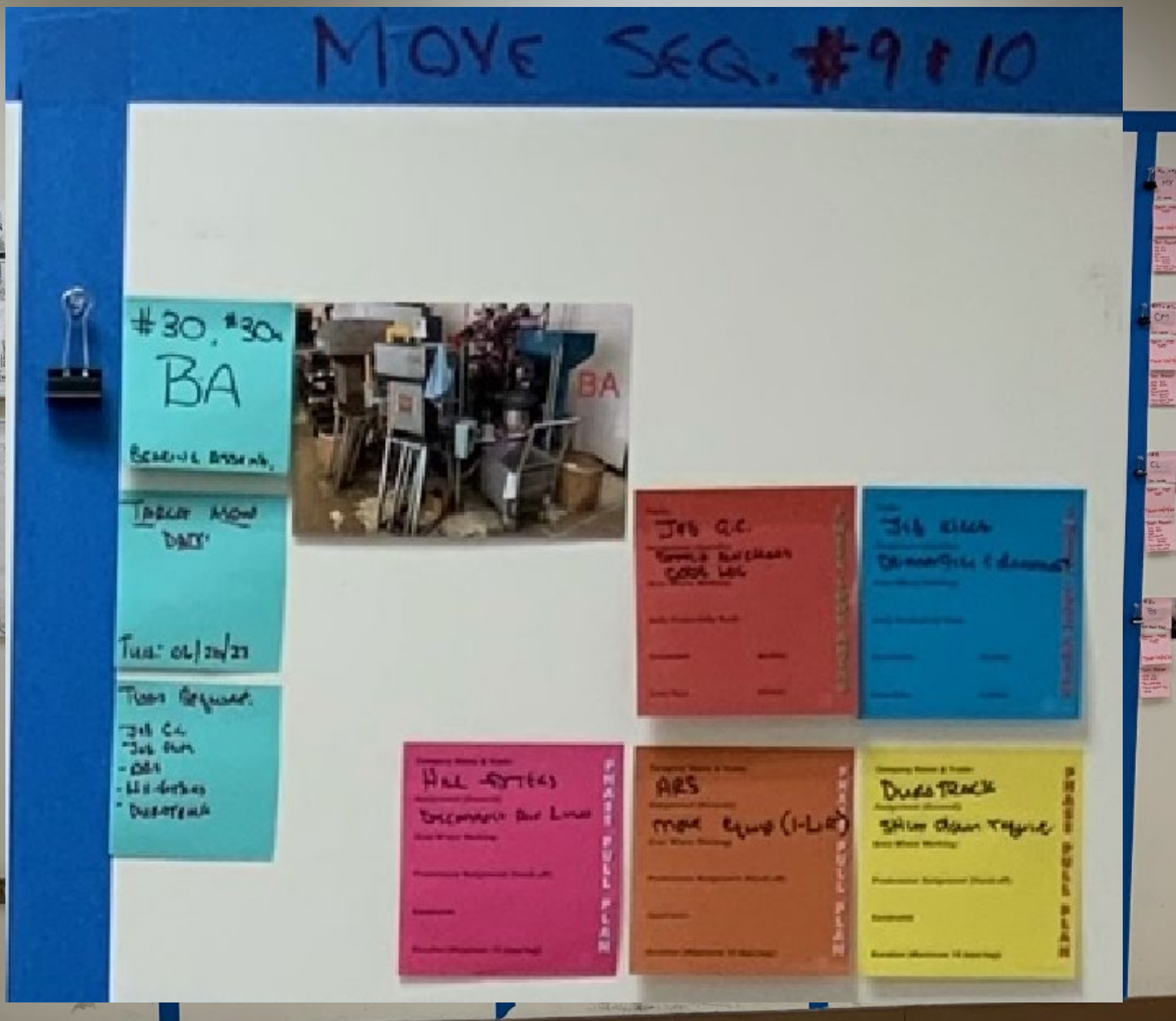
No
thanks!

We are
too busy

Which Team
Are You On?







Self-Directed Project Pull Plan

- *Coordinates Trades*
- *Makes Job VISUAL*
- *Tool For Daily Huddles*

Won the Project..... Now What?

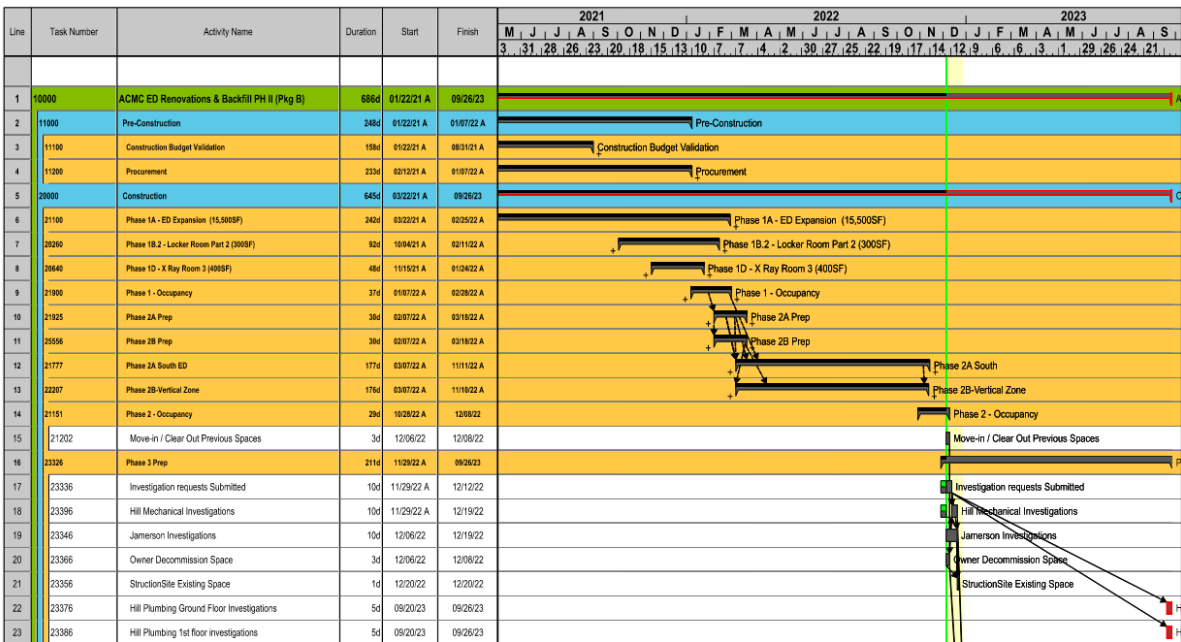


If we get the right people in the
right job we've won the game.

Jack Welch

quote fancy

General Contractor Master Schedule

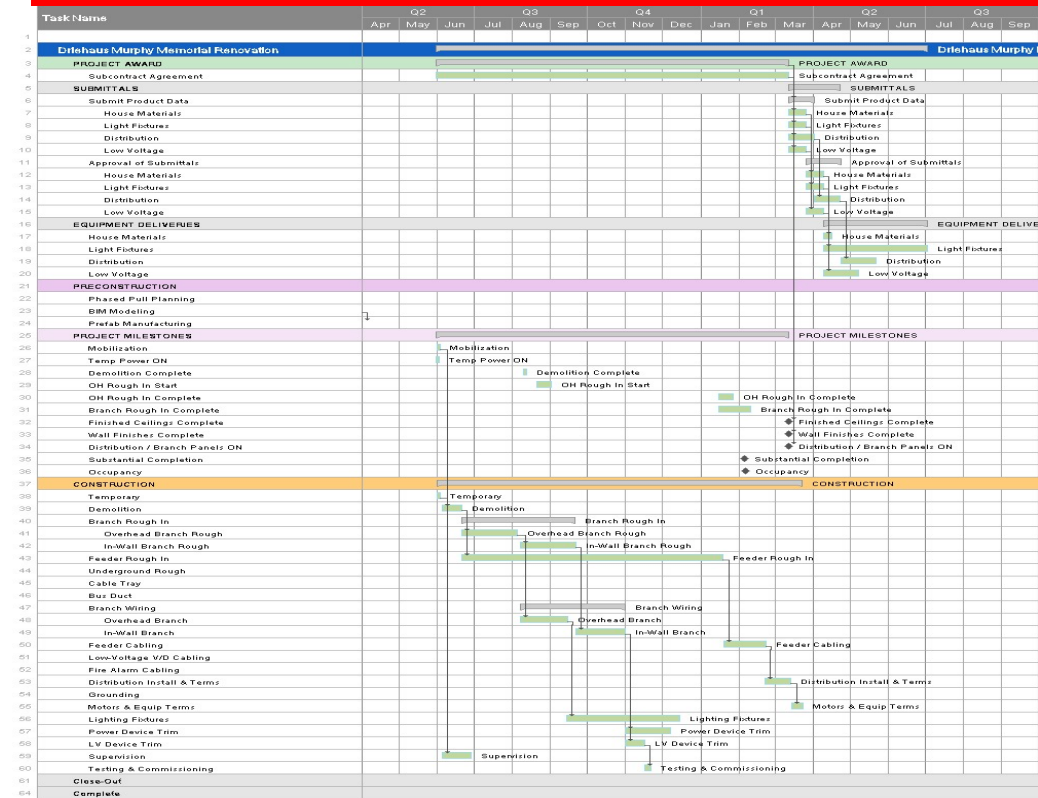


Revision Number: A
Revision Comments: Comment - Chart Properties
Revision Date: 4/27/2006

Page: 1 of 7



Trade Partner Master Schedule



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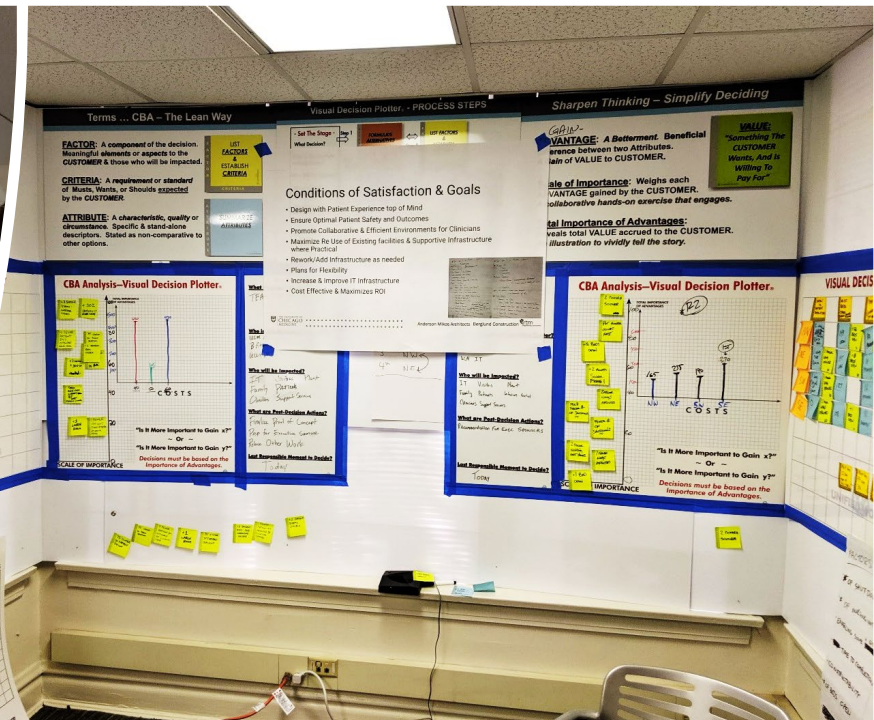
Reliable LEAN Schedule



Build a Respectful Atmosphere to
Promote LEAN Practices

Early and Often

- Model LEAN Behavior and Expectation from the Start!
- First Planner



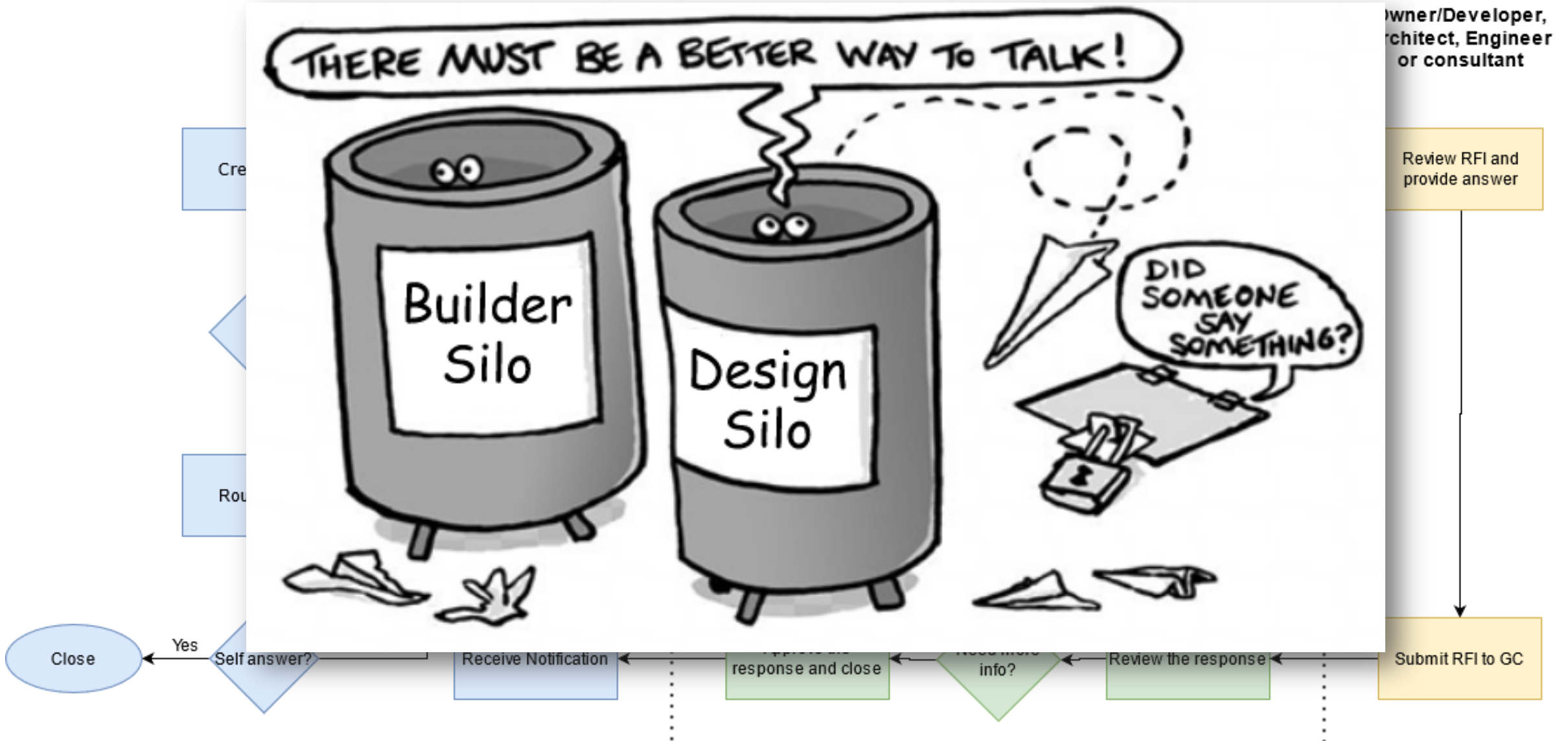
Change Behaviors

- Engage and Integrate Teams
- Peer influence



IPD Team Tackling Multi-disciplinary Problem in Design Development

Typical Process





Kaizen the Process



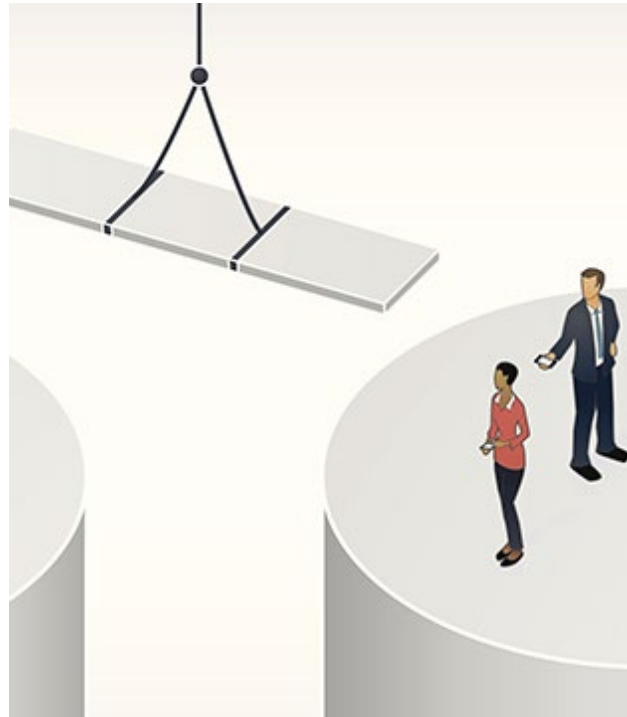
Remove Industry Silos



Use Peer Influence to Change Behavior & Huddles

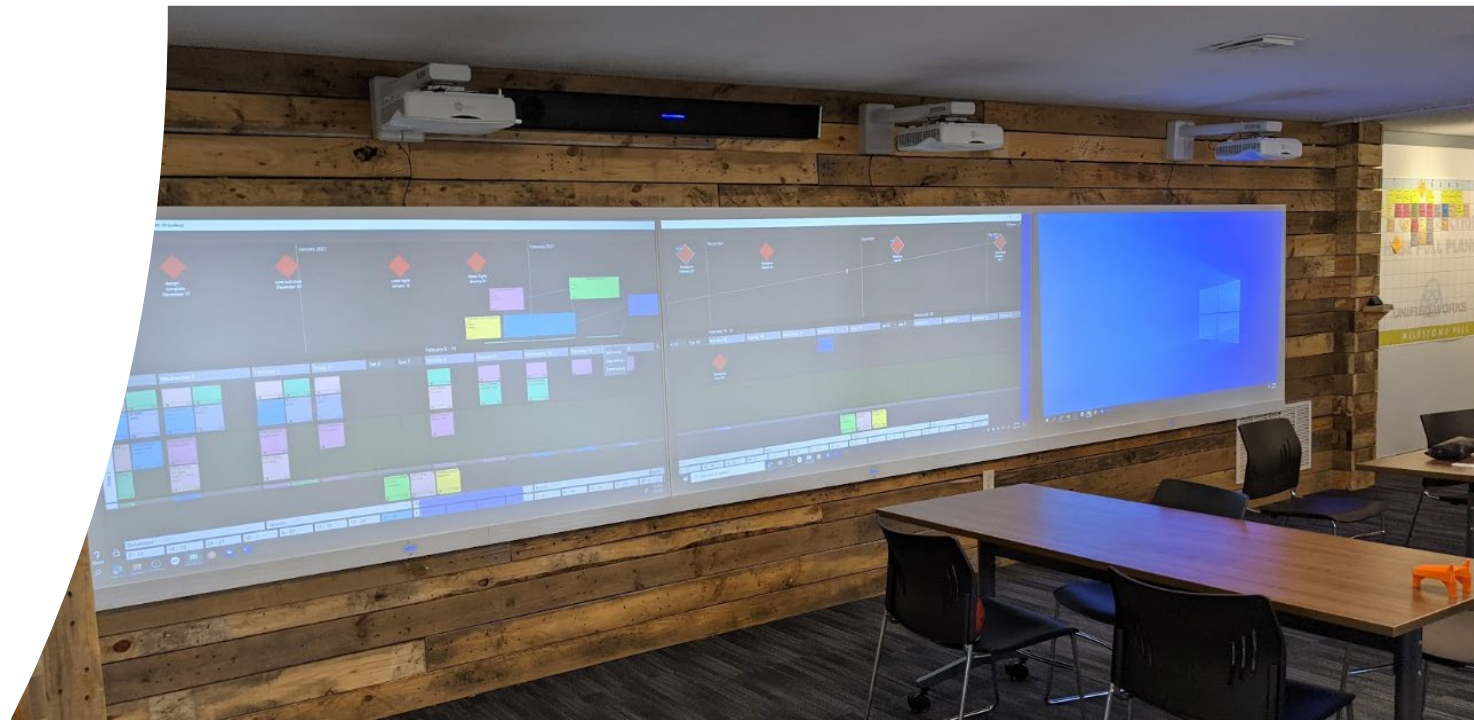


Owner/Designer/GC/Sub/Trade integration

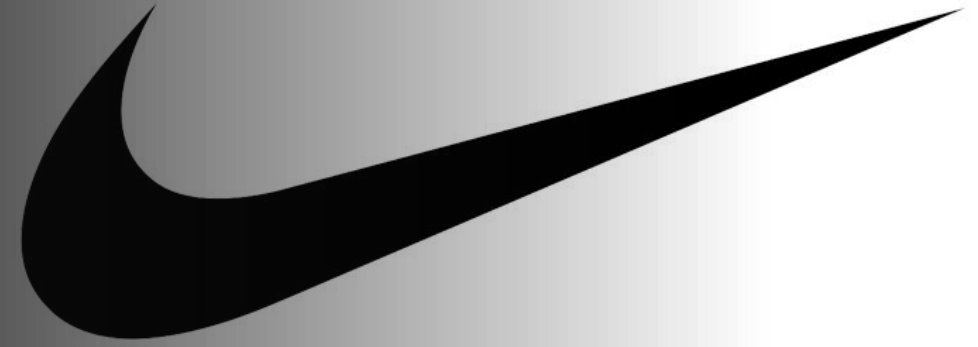




Constraint Log					
Project Name - MITCHELL REVITALIZATION					
Constraint	Date Identified	Individual Identifying Constraint	Description	Date to be Resolved	Activity Constraints
7/2	KIM/SUSAN	TOTAL BED COUNT NEEDED	7/11	FINAL SCOPE/DE	
7/2	KIM	UNIT BED COUNT 16 VS 18	7/11	FINAL SCOPE/DE	
7/2	UCM/TEAM	HORIZ VS. VERT PHASE	7/11	" "	
7/2	UCM/TEAM	DEPTH STRATEGY (CON)	8/5	PROJECT SCHEDULE	
5	UCM/TEAM	GENERATOR LOAD TEST			



Final Thoughts



- Early & Often
- Change Behaviors
- Engage & Integrate Teams
- Improve the Process
- Use Visual & Digital Tools
- Creates Transparency & Trust
- **You can implement at ANY stage**

A person is shown from the side, wearing large black headphones. The background is a blurred indoor setting. Overlaid on the right side of the image is the text "IGNORE THE NOISE" in large, bold, black capital letters.

**IGNORE
THE
NOISE**

Q&A