

25TH ANNUAL



25TH LCI CONGRESS
OCTOBER 24-27, 2023

F1 Pit Stop

Pull Plan Synchronized Team

Kasey Kaeser & Eric Hartlove

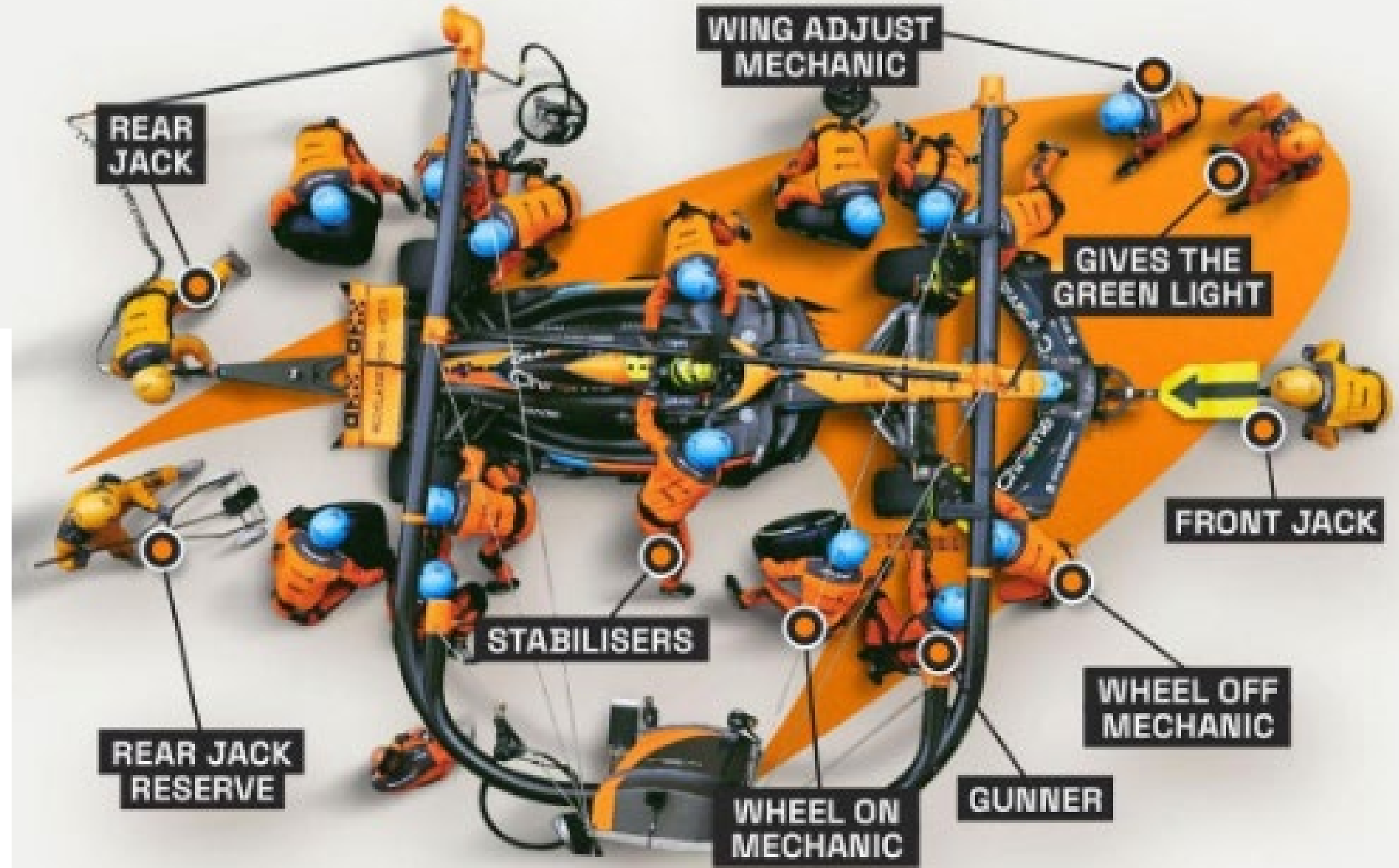
25 YEARS OF LEARNING: SUPERCHARGE YOUR LEAN JOURNEY IN THE MOTOR CITY

OCTOBER 25, 2023 - 1:00PM ET

Problem Statement

Does everyone on your team have a role to play in your pull planning?

Your team must be synchronized and know their specific roles to avoid “Team Spectators” and utilize your combined strength.



Key Factors in Success & Failure

When It Goes Wrong

- Not tracking PPC
- One person, too many roles
- Not addressing parking Log
- Not following rules of engagement
- Bad team chemistry & lack of collaboration
- Negativity

When It's Successful

- Top management support
- Communication between parties to achieve teamwork
- Advance definition of roles & responsibilities
- Motivate employees to make change
- Sufficient knowledge for scheduling & planning

Key Positions & Roles



Facilitator

Super / Asst. Super

At the board / screen working in the engagement zone keeping the meeting moving forward.



Subject Matter Expert / Validator

Lead PM / Lead Super

CPM schedule out and providing milestones to facilitator. Backs up facilitator and ensures active trades are participating. Has most knowledge of contract scopes / ensures manpower & contract durations are met.



Scribe

FE / PE / Super / APM

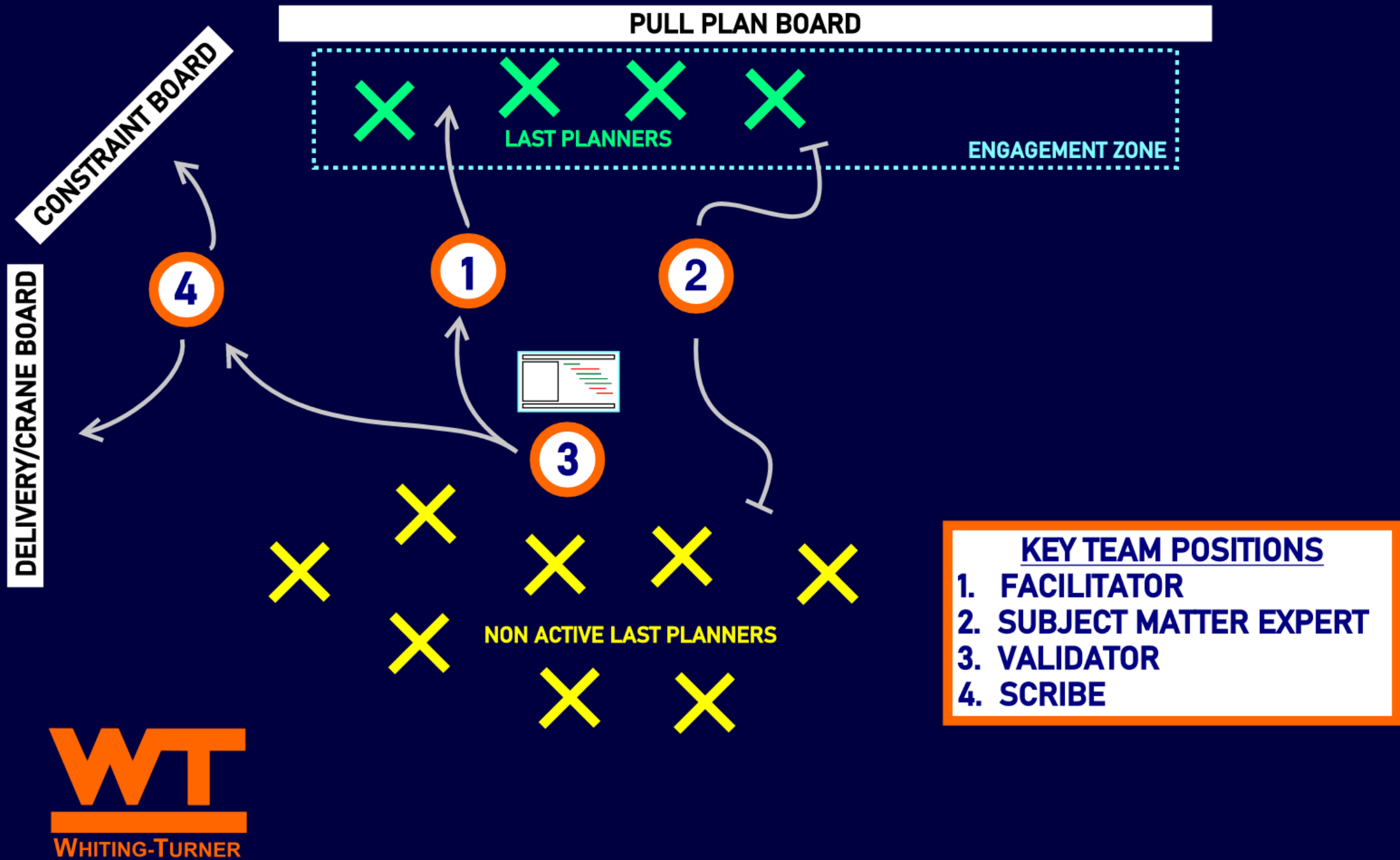
Documenting constraints / needs, accessing RFIs, displaying drawings / BIM model, running TouchPlan. Has computer open and is keeping info on display to eliminate assumptions and solidify commitments.



Last Planners

Trade Partners

Controls the day-to-day schedule and scope of the meeting. Provides advance planning.



Support Positions & Roles



Time Keeper *PE / FE*

Make sure the Last Planners show up on time, starts the meeting clock & keeps the meeting moving. Ready to push discussion to the parking lot and give time callouts to the facilitator. Enforces respect for everyone's time!



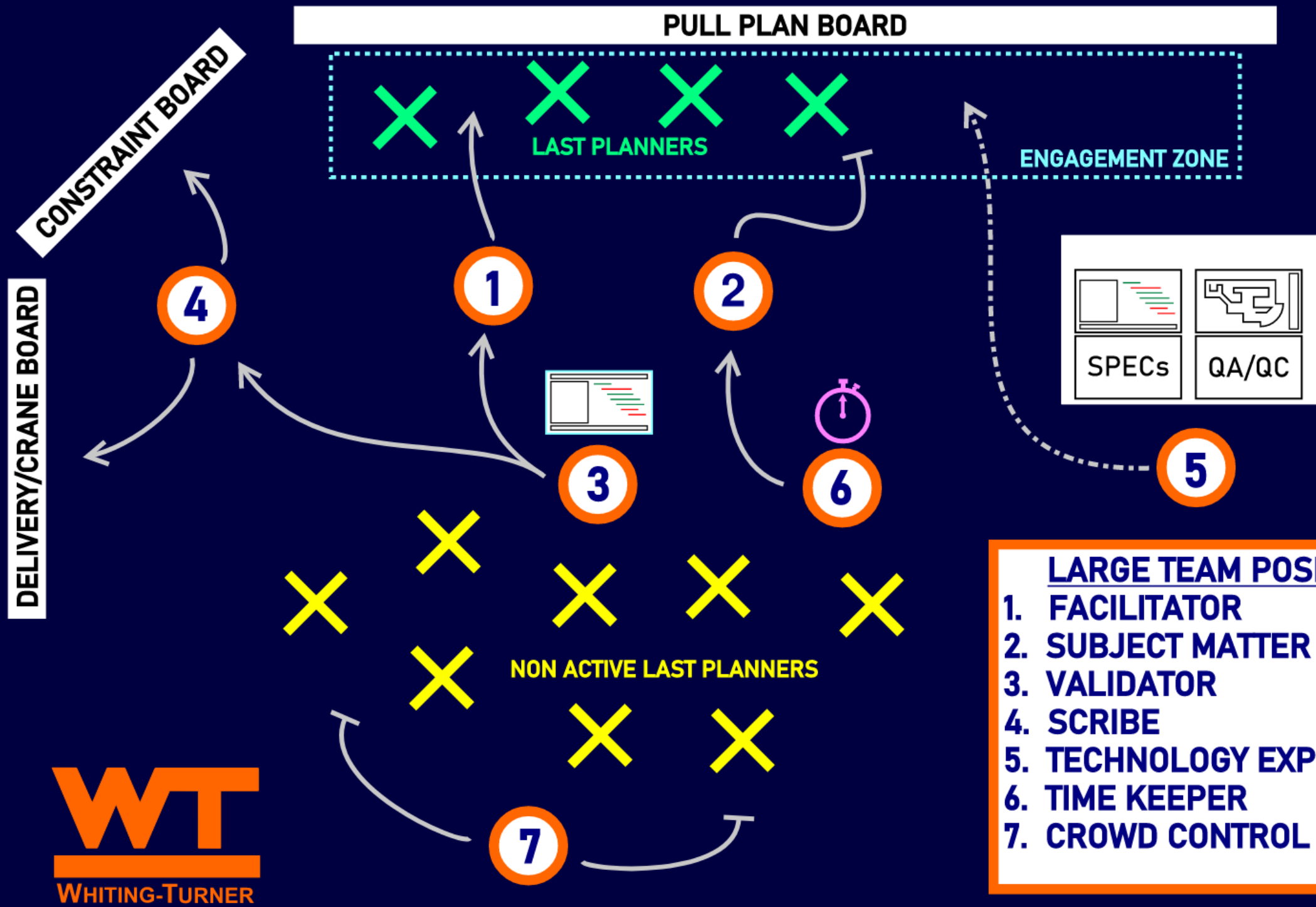
Technology Expert *PE / PM / FE*

Has access to the BIM model, drawing and contract documents. Keeps the meeting online during virtual meetings. Can move into the engagement zone to add safety & QA / QC info to stickies.



Crowd Control *FE / Asst. Super*

Located in the on-deck area outside the engagement zone. Monitoring the trades that are not actively pulling, ensuring everyone is being respectful to others and eliminating side conversations. Help to plan ahead.



- LARGE TEAM POSITIONS**
1. FACILITATOR
 2. SUBJECT MATTER EXPERT
 3. VALIDATOR
 4. SCRIBE
 5. TECHNOLOGY EXPERT
 6. TIME KEEPER
 7. CROWD CONTROL

The Synchronized Team

- Establish the team's roles & responsibilities
- Empower your team to give feedback – Plus-Delta is real
- Continuous improvement
- Rotate to assigned roles to give others experience in each role
- Clean out the junk
- Lead by example
- WORK TOGETHER
- Reset/revise, improve, but stick with it!!



Q & A and Plus/Delta

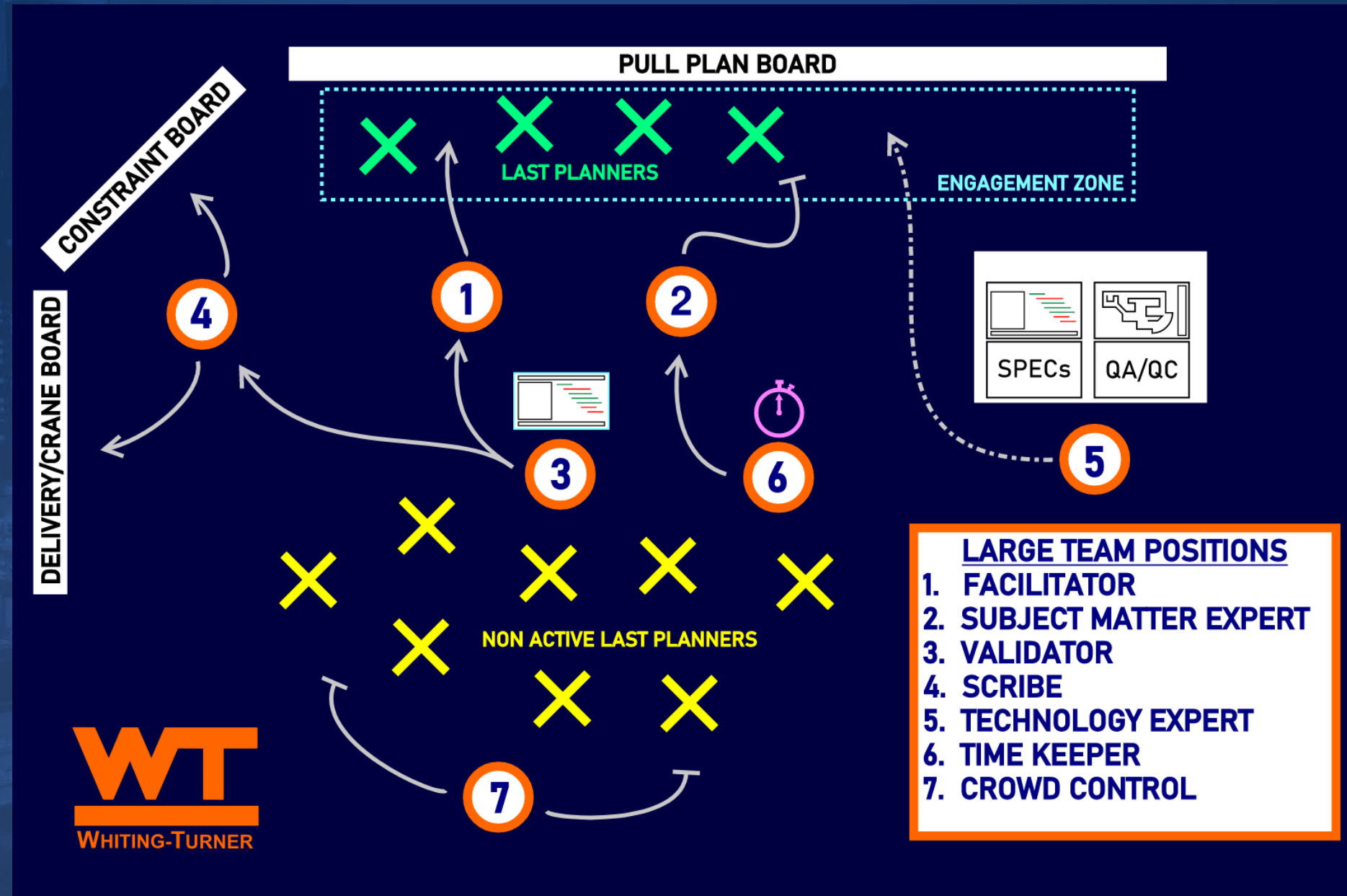
QUESTIONS



PLUS



DELTA



Contact Us

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Please visit follow LCI presentations:

Visual Management: Installing the Supercharger for Your Planning Team (W5B) (Live Lab 9 – Lean Tools (Safety and Visual Management))

Tommy Amato WT & Ryan Fintel WT, Josh Metzger (Universal Creative), Aaron Reedy (Baker Concrete)

Thurs. Oct. 26 1:30-2:15PM

Wolfspeed (Ending the ICE Age to power the next EVs: The Lean/IPD)

Sean Noonan WT, Chris McCann (Wolfspeed, Inc.), Leslie Buckheit (Wolfspeed, Inc.)

Thurs. Oct. 26 2:30-3:15PM



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In the spirit of continuous improvement, we would like to remind you to complete this session's survey! We look forward to receiving your feedback.



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Thank you for attending this presentation.
Enjoy the rest of the 25th Annual LCI Congress!