

LPS + TAKT = A Rhythm for Increased Project Success

Increased Project Success

Jacob Fon, Continental Properties
Wayne Lott, Lott Brothers Construction Company
Joshua Russell, Lott Brothers Construction Company

LEAN GUMBO: THE RIGHT INCREDIENTS FOR PROJECT SUCCESS

Thursday, October 20, 2022

Problem Statement

 How can a high-performing team continue to improve after being named best contractor of the year?

Project Information



Conditions of Satisfaction

- Continuous improvement on historically high performing teams.
- Increased Trade Partner buy in.
- Decreased project takt time durations.

Relatable Questions



Relatable Questions

How many of you have had a superintendent with an inexperienced team that lacked clear understanding of how to get from point A to B in construction?

How many of you have had a skilled foreman overcommit and under deliver on the project schedule?

How many of you have tried to explain "flow" pertaining to project schedule?

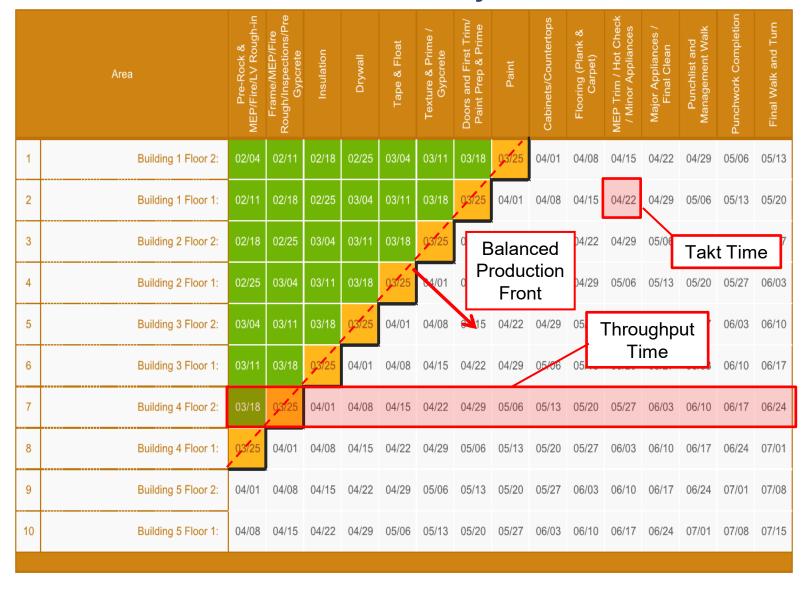
Clear Flow Matrix & Balanced Production

Area Handoffs – Flow Efficiency – Process Flow

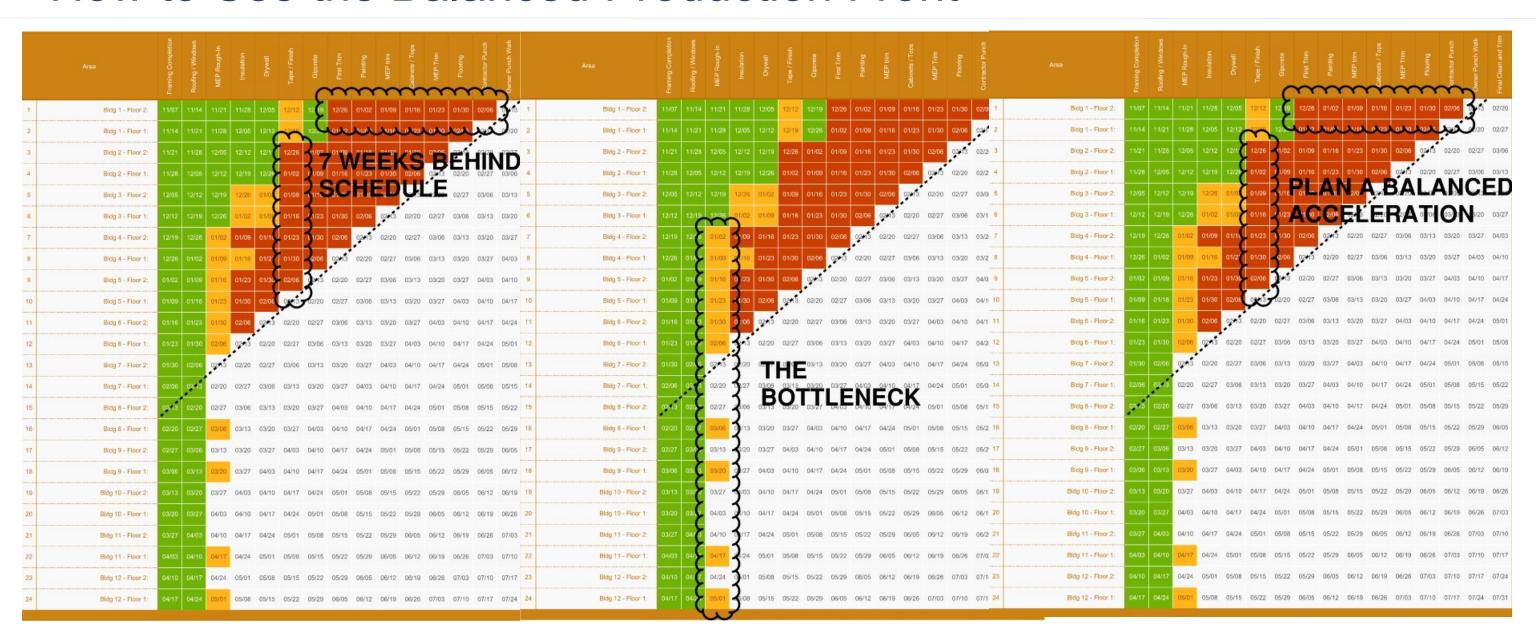
Trade Production

Resource Efficiency

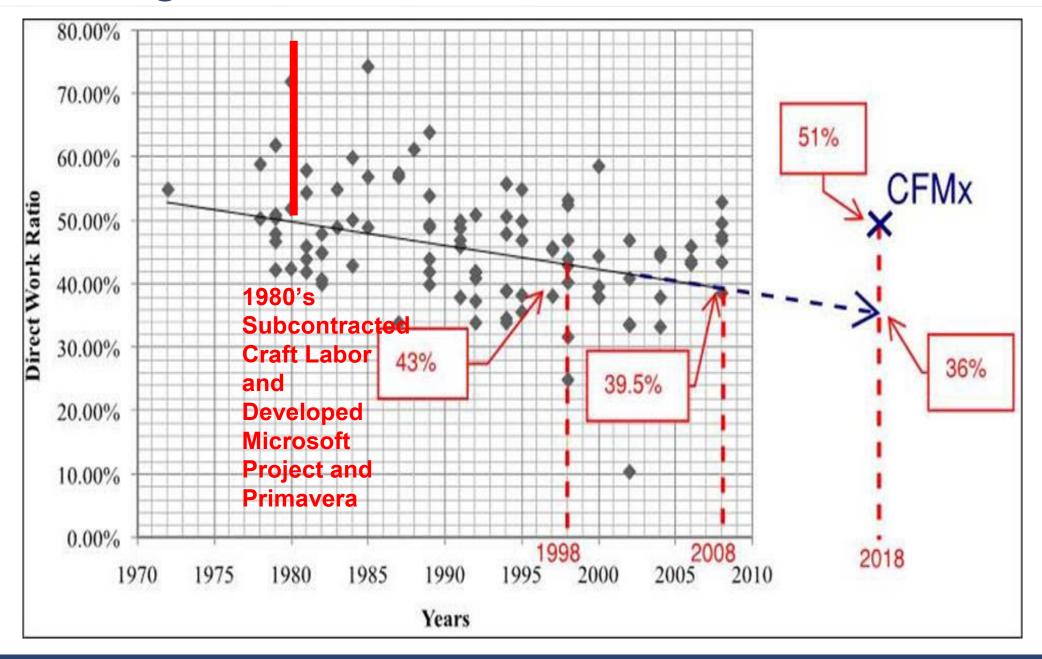
Operations Flow



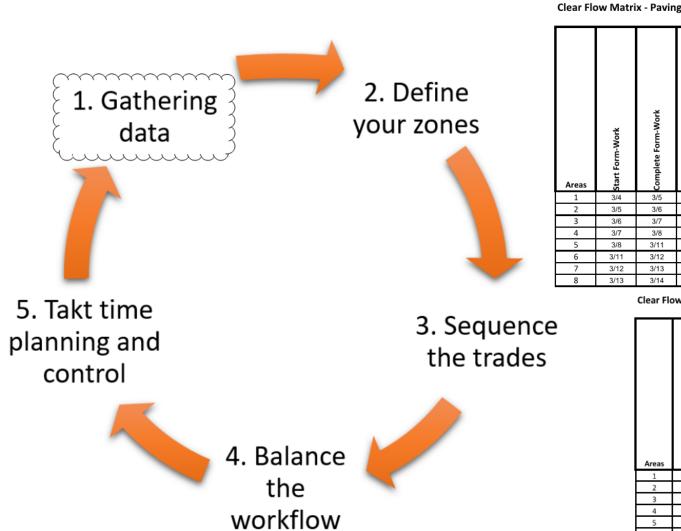
How to Use the Balanced Production Front



%DW = Management Effectiveness and Flow Efficiency



Developing the Clear Flow Matrix: Step 1 Gather Data



	Clear Fic	ow watri	x - raviii	5			
	Areas	Start Form-Work	Complete Form-Work	Start Tying Steel & Expansion Joint Placement	Continue Tying Steel & Expansion Joint Placement	Complete Tying Steel & Expansion Joint Placement	Inspection & Pre-Placement Review
1	1	3/4	3/5	3/6	3/7	3/8	3/11
	2	3/5	3/6	3/7	3/8	3/11	3/12
	3	3/6	3/7	3/8	3/11	3/12	3/13
	4	3/7	3/8	3/11	3/12	3/13	3/14
	5	3/8	3/11	3/12	3/13	3/14	3/15
	6	3/11	3/12	3/13	3/14	3/15	3/18
	7	3/12	3/13	3/14	3/15	3/18	3/19
	8	3/13	2/1/	2/15	2/10	2/10	2/20

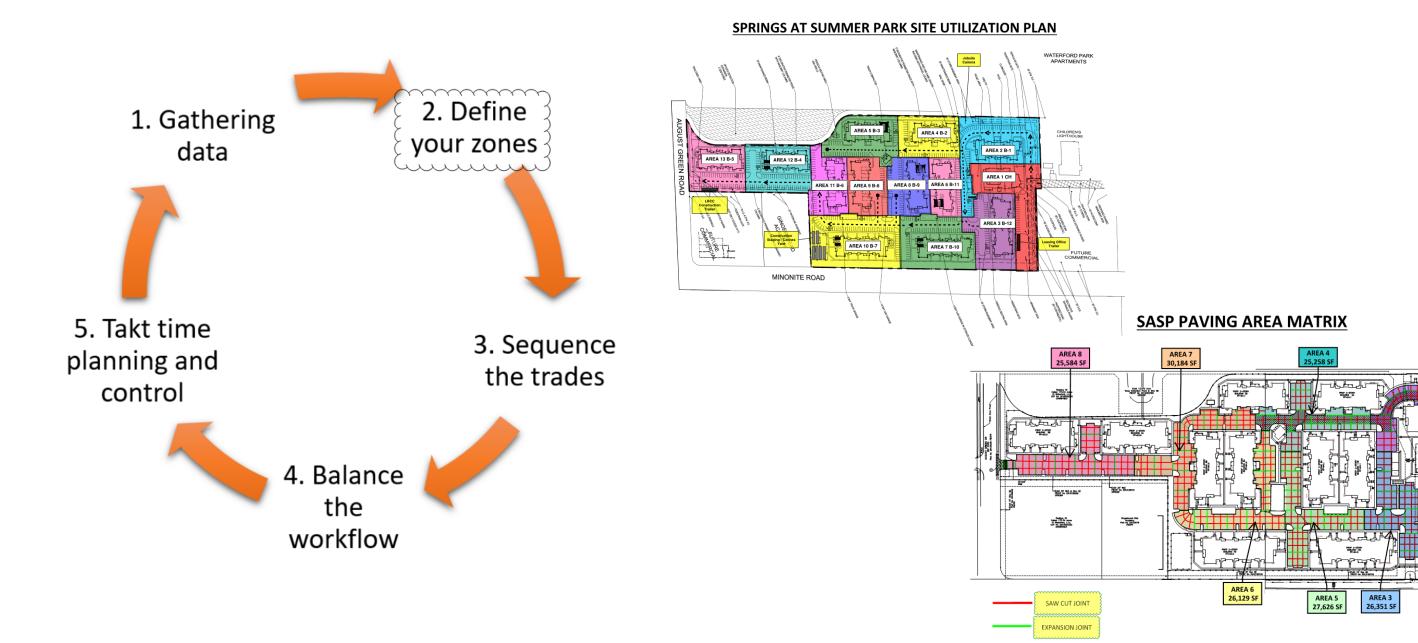
Clear Flow Matrix - Vertical

Areas	Erosion Control	Survey and Layout	Clear and Grubbing	Start Site Grading, Excavation, and Select Fill Placement	Soils Testing and Inspections	Start Utilities	Inspections
1	01/21	01/28	02/04	02/11	02/18	02/25	03/04
2	01/28	02/04	02/11	02/18	02/25	03/04	03/11
3	02/04	02/11	02/18	02/25	03/04	03/11	03/18
4	02/11	02/18	02/25	03/04	03/11	03/18	03/25

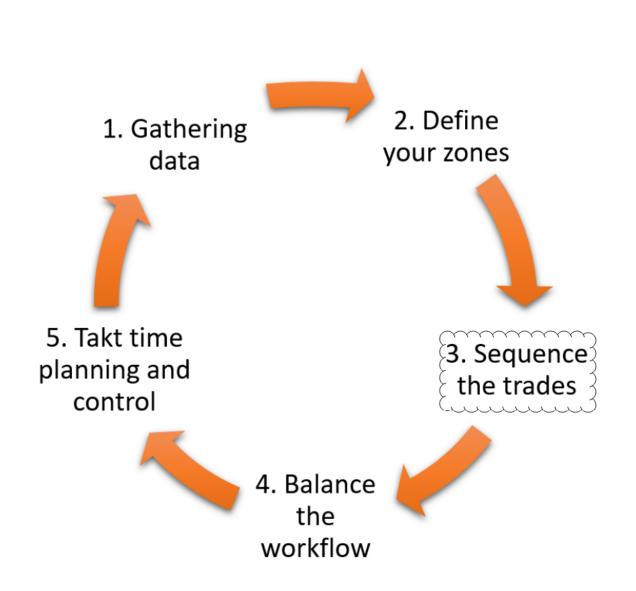
Clear Flow Matrix - Site

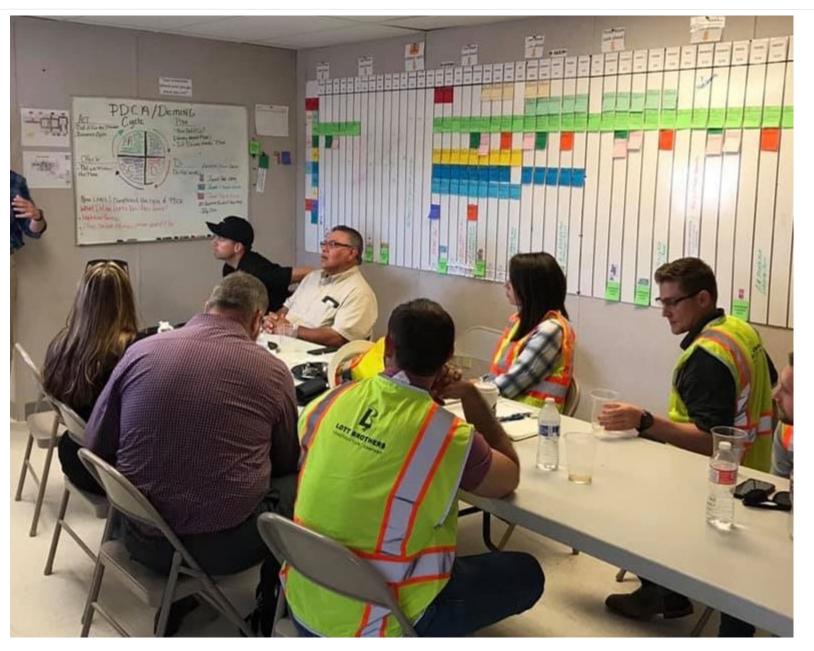
Areas	Frame First Floor & Block Exterior Walls	Stack Plumbing/Copper & Venting First Floor/First Floor Exterior Sheathing	Floor Truss and Deck	Frame Second Floor & Block Exterior Walls	Roof Truss, Sub Fascia & Decking	Second Floor Exterior Sheathing	Finish Venting / Fascia and Cornice / Finish Stack Plumbing	Building Wrap/ Install Windows & Exterior Doors/ Start Dry-in	Shingles and Metal Roofing	Balcony Flashing's and Waterproofing	Siding and Start Stone / Lightweight/ Entry Gate Columns	Finish Stone / Exterior Paint Prep	Exterior Paint	Downspouts and Gutters / Irrigation	Finish Flat Work	Light Poles	Landscaping / Pavement Accessories
1	04/22	04/29	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12
2	04/29	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19
3	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26
4	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02
5	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09
6	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16
7	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23
																00/22	00.400
8	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30
9	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07
9 10	06/17 06/24	06/24 07/01	07/01 07/08	07/08 07/15	07/15 07/22	07/22 07/29	07/29 08/05	08/05 08/12	08/12 08/19	08/19 08/26	08/26 09/02	09/02 09/09	09/09 09/16	09/16 09/23	09/23 09/30	09/30 10/07	10/07
9 10 11	06/17 06/24 07/01	06/24 07/01 07/08	07/01 07/08 07/15	07/08 07/15 07/22	07/15 07/22 07/29	07/22 07/29 08/05	07/29 08/05 08/12	08/05 08/12 08/19	08/12 08/19 08/26	08/19 08/26 09/02	08/26 09/02 09/09	09/02 09/09 09/16	09/09 09/16 09/23	09/16 09/23 09/30	09/23 09/30 10/07	09/30 10/07 10/14	10/07 10/14 10/21
9 10	06/17 06/24	06/24 07/01	07/01 07/08	07/08 07/15	07/15 07/22	07/22 07/29	07/29 08/05	08/05 08/12	08/12 08/19	08/19 08/26	08/26 09/02	09/02 09/09	09/09 09/16	09/16 09/23	09/23 09/30	09/30 10/07	10/07 10/14

Developing the Clear Flow Matrix: Step 2 Define Zones

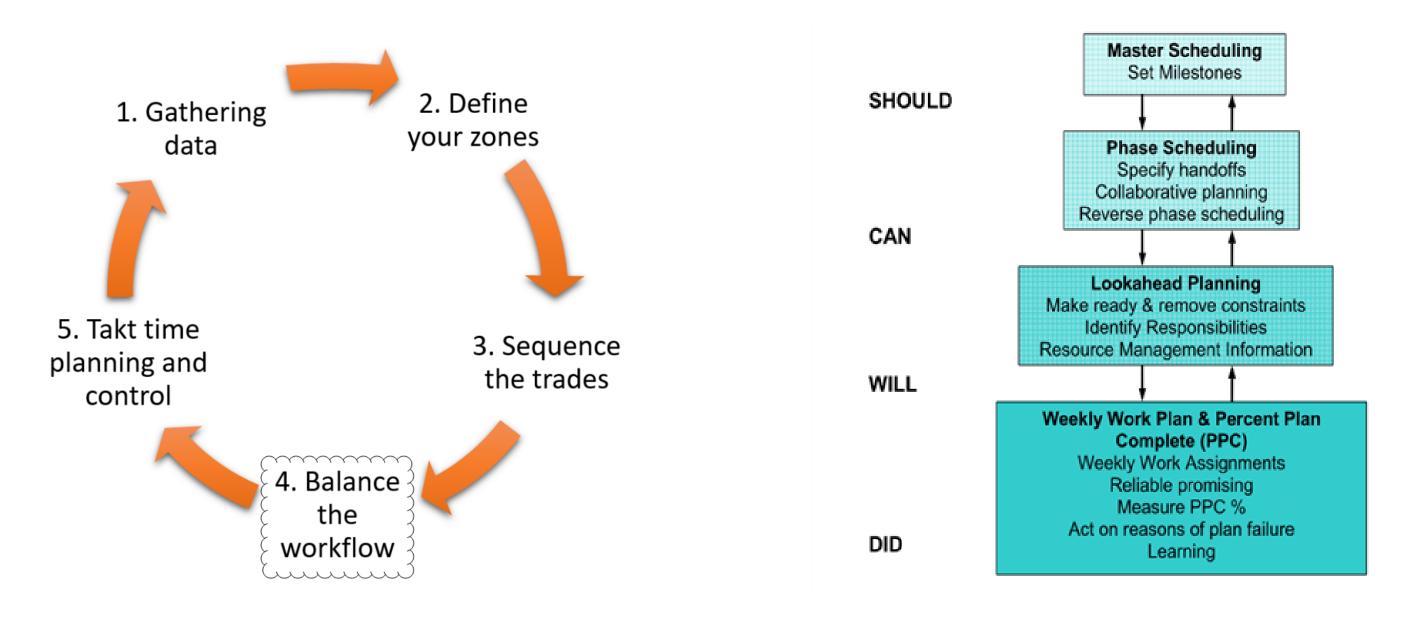


Developing the Clear Flow Matrix: Step 3 Sequence Trades



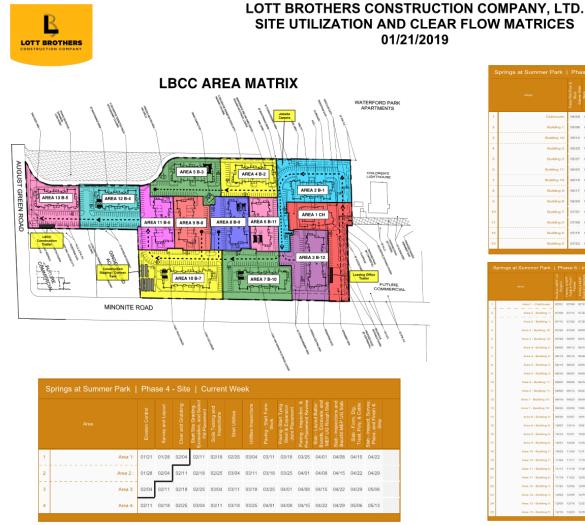


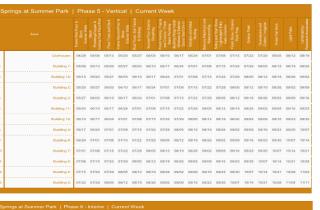
Developing the Clear Flow Matrix: Step 4 Balance Workflow

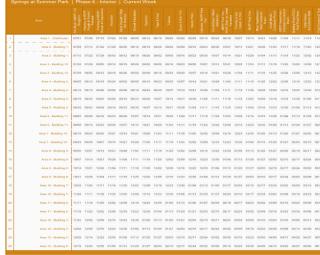


Developing the Clear Flow Matrix: Step 5 Takt Time Planning & Control









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Why LPS?

				WEEKLY WORK PL	AN								
\vdash	Springs at S	ummer Park	l	CATEGORIES OF F	LAN FAII	LURE							
	Roseni	berg, TX	1. Coordination	5. Prerequisite Work	9. Sub	mittal	s	13. Sp	ace		1	l	l
Sub	contractor:	Lafuente Framing	2. Eng/Design	6. Labor	10. Ap	prova	ls	14. Sit	te Con	ditions	es	l	l
	Supervisor:	Alberto/Jorge	3. Owner Decision	7. Materials	_	quipme	nt		spectio		Ĭ.	2	할
			4. Weather	8. Contracts/COs	12. RF	l's		16. W	ork Sto	oppage	Act	ete	l d
1-13		DES	CRIPTON OF WORK		Mon	Tue	Wed	Thur	Fri	Sat	Total Activities	Completed	Incomplete
Area					7/15	7/16	7/17	7/18	7/19	7/20	14	28.57%	71.43%
3	Install soffit				×	×					1		Х
3	Wrap/trim o	doors, corners, windo	ows		×	×					2		Х
3	Install trellis	above electrical pan		×	×	×	х	х		3		Х	
3	Installation	of lap siding and pan	els		×	×	×	х	х		4		Х
4	Install soffit				×	x					5		Х
4	Wrap/trim d	doors, corners, windo	ows		×	х					6		Х
4	Install trellis	above electrical pan	el		×	×					7		Х
4	Installation	of lap siding and pan	els		×	×	x	х	x		8		Х
5	Installation	of floor decking			×	×					9	Х	
5	Layout 2nd f	floor walls					x				10		Х
5	Stand 2nd fl					х	х	х	11		Х		
6	Layout 1st fl		×						12	Х			
6	6 Stand 1st floor walls					x	×	х			13	Х	
6	Layout floor	trusses							х	х	14	Х	

			ase 5																					
		Building Pad Excavation	Layout batter boards, excavate and MEP UG Rough Slab	Inspections and Backfill MEP UG Slab	Form, Dig, Treat, Poly, Cable	Inspect, Survey, Place, Finish & Strip	Cure/Pre- Stress/Testing	Frame First Floor & Block Exterior Walls	Stack Plumbing/Copper & Venting First Floor/First		Frame Second Floor & Block Exterior Walls	Second Floor Exterior Sheathing	Roof Truss, Sub Fascia & Decking	Finish Venting / Fascia and Comice / Finish Stack Plumbing	Building Wrapy Install Windows & Exterior Doors/ Start Dry-in	Shingles and Metal Roofing	Balcony Flashing's and Waterproofing	Siding and Start Stone / Lightweight/ Entry Gate Columns	Finish Stone / Exterior Paint Prep		Downspouts and Gutters / Imgation			Landscaping /
	Clubhouse:	03/18	03/25			04/15	04/22				05/20		06/03	06/10	06/17	06/24	07/01	07/08		07/22	07/29	08/05	08/12	08/1
	Building 1:	03/25	04/01	04/08	04/15	04/22	04/29	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/2
	Building 12:	04/01	04/08		04/22	04/29	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/0
	Building 2:	04/08	04/15		04/29	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/0
	Building 3:	04/15	04/22		05/06	05/13	05/20	05/27		06/10	06/17		07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/
	Building 11:	04/22	04/29		05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/2
	Building 10:	04/29	05/06		05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/3
	Building 9:	05/06	05/13		05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/0
	Building 8:	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/
	Building 7:	05/20	05/27	06/03	06/10	06/17	8/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	10/2
	Building 6:	05/27	06/03	06/10	06/17	06/24	7/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	10/21	10/2
	Building 4:	06/03	06/10		06/24	07/01	7/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	10/21	10/28	11/
-	Building 5	06/10	06/17	06/24	07/01	07/08	7/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	10/21	10/28	11/04	11/

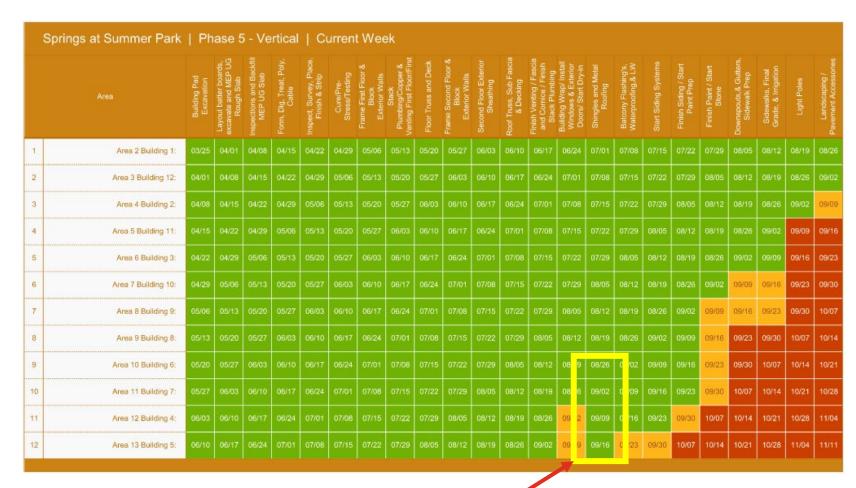
Weekly Work Plan July

		Building Pad Excavation	Layout batter boards, excavate and MEP UG Rough Slab	Inspections and Backfill MEP UG Slab	Form, Dig, Treat, Poly, Cable	Inspect, Survey, Place, Finish & Strip	Cure/Pre- Stress/Testing	Frame First Floor & Block Exterior Walls	Stack Plumbing/Copper & Venting First		Frame Second Floor & Block Exterior Walls	Second Floor Exterior Sheathing	Roof Truss, Sub Fascia & Decking	Finish Venting / Fascia and Cornice / Finish Stack Plumbing	Building Wrap/ Install Windows & Exterior Doors/ Start Dry-in	Shingles and Metal Roofing	Balcony Flashing's, Waterproofing,& LW	Start Siding Systems	Finish Siding / Start Paint Prep	Finish Paint / Start Stone	Downspouts,& Gutters, Sidewalk Prep	Sidewalks, Final Grade, & Irrigation		
Т	Area 2 Building 1:	03/25	04/01	04/08	04/15	04/22	04/29	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08
	Area 3 Building 12:	04/01	04/08	04/15	04/22	04/29	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09
	Area 4 Building 2:	04/08	04/15	04/22	04/29	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09
	Area 5 Building 11:	04/15	04/22	04/29	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	0
	Area 6 Building 3:	04/22	04/29	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	0
	Area 7 Building 10:	04/29	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	0
	Area 8 Building 9:	05/06	05/13	05/20	05/27	06/03	06/10	06/17	06/24	07/01	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	1
-	Area 9 Building 8:	05/13	05/20	05/27	06/03	06/10	06 7	06/24	07 1	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	1
	Area 10 Building 7:	05/20	05/27	06/03	06/10	06/17	06 4	07/01	07 8	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	1
,	Area 11 Building 6:	05/27	06/03	06/10	06/17	06/24	07 1	07/08	07 5	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	10/21	1
ļ	Area 12 Building 4:	06/03	06/10	06/17	06/24	07/01	07 8	07/15	07 2	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	10/21	10/28	1
	Area 13 Building 5:	06/10	06/17	06/24	07/01	07/08	07 -	07/00	A7 9	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	10/21	10/28	11/04	4

First Floor Framing

				WEEKLY WORK PL	AN								
	Springs at S	Summer Park		CATEGORIES OF	PLAN FAII	URE							
		berg, TX	1. Coordination	5. Prerequisite Work		mittal		13. Sp				l	l
	contractor:		2. Eng/Design	6. Labor		prova				ditions	ies	l	l
	Supervisor:	Alberto/Jorge	Owner Decision	7. Materials	11. Ec		nt		spectio		ivit	20	å
			4. Weather	8. Contracts/COs	12. RF	l's		16. W	ork Sto	ppage	Act	je je	혈
1-13		DEG	SCRIPTON OF WORK	,	Mon	Tue	Wed	Thur	Fri	Sat	Total Activities	Completed	Incomplete
Area		DES	CKIPTON OF WORK	•	7/15	7/16	7/17	7/18	7/19	7/20	14	28.57%	71.439
3	Install soffit				×	×					1		Х
3	Wrap/trim	doors, corners, windo	ows		×	×					2		Х
3	Install trellis	s above electrical pan	el		×	×	×	х	x		3		Х
3	Installation	of lap siding and pan	els		×	×	x	х	х		4		Х
4	Install soffit	:			×	х					5		Х
4	Wrap/trim	doors, corners, windo	ows		×	х					6		Х
4	Install trellis	s above electrical pan	el		×	x					7		Х
4	Installation	of lap siding and pan	els		×	×	x	х	х		8		Х
5	Installation	of floor decking			×	x					9	х	
5	Layout 2nd	floor walls					х				10		Х
5	Stand 2nd f	loor walls						х	х	х	11		Х
6	Layout 1st f	loor			×						12	х	
6	Stand 1st flo	oor walls				×	х	х			13	х	
6	Layout floo	r trusses							х	х	14	х	

Schedule Recovery



Shingles & Metal Roofing

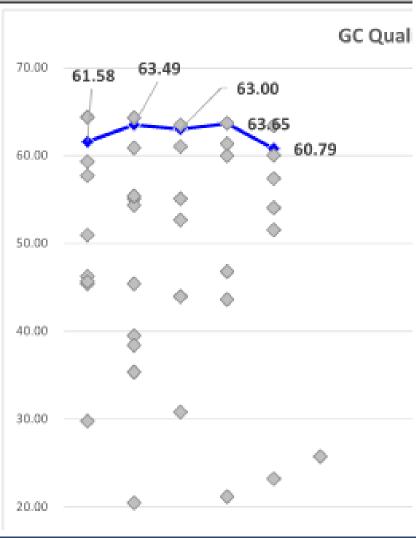
		Pre-Rock / MEPF / LV Rough-in	Framing/MEP Punch & Inspections	Install Insulation/Inspect	Inetall RC Channel/Hang Drywall						Cabhels/MEP First Trim	Countertops/Mnor Appliances	HVAC Start Up/Hot Check/frstall Hardware	Flooring (Viryl, Carpet, 8 Tile)	MEPF Final Trim	Major Appliances/Start Contractor Punch	Install Blinds/Confractor Punch	MEPF Inspections/Complete Contractor Punch	Building Final (TCO) / Start Final Clean	Indial Owner Acceptance Walk	
1	Area 2 - Building 1 (A):	07/08	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07		10/21	10/28	11/04	11/11	4
2	Area 2 - Building 1 (B):	07/15	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14		10/28	11/04	11/11	11/18	
3	Area 3 - Building 12 (A):	07/22	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30		10/14			11/04	11/11	11/18	11/25	
4	Area 3 - Building 12 (B):	07/29	08/05	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	10/21	10/28		11/11	11/18	11/25	12/02	
5	Area 4 - Building 2 (A):	08/06		08/19	08/26		09/09	09/18			10/07	10/14		10/28	11/04		11/18	11/25	12/02	12/09	
6	Area 4 - Building 2 (B):	08/12	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	10/21	10/28	11/04	11/11		11/25	12/02	12/09	12/16	1
7	Area 5 - Building 11 (A):	08/19	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	10/21	10/28	11/04	11/11	11/18	11/25	12/02	12/09	12/16	12/23	
8	Area 5 - Building 11 (B):	08/26	09/02	09/09	09/16	09/23	09/30	10/07	10/14	10/21	10/28	11/04	11/11	11/18	11/25	12/02	12/09	12/16	12/23	12/30	I
9	Area 6 - Building 3 (A):	09/02	09/09	09/16	09/23	09/30	10/97	10/14	10/21	10/28	11/04	11/11	11/18	11/25	12/02	12/09	12/16	12/23	12/30	01/06	
10	Area 6 - Building 3 (B):	09/09	09/16	09/23	09/30	10/07	10/14	10/21	10/28	11/04	11/11	11/18	11/25	12/02	12/09	12/16	12/23	12/30	01/06	01/13	
11	Area 7 - Building 10 (A):	09/16	09/23	09/30	10/07	10/14	10/21	10/28	11/04	11/11	11/18	11/25	12/02	12/09	12/16	12/23	12/30	01/06	01/13	01/20	
12	Area 7 - Building 10 (B):	09/23	09/30	10/07	10/14	10/21	10/28	11/04	15/11	11/18	11/25	12/02	12/09	12/16	12/23	12/30	01/06	01/13	01/20	01/27	
13	Area 8 - Building 9 (A):	08/30			10/21		11/04	11/11			12/02	12/09	12/16	12/23	12/30	01/06	01/13	01/20	01/27	02/03	
14	Area 8 - Building 9 (B):	10/07	10/14	10/21	10/28	11/04	11/11	11/18	11/25	12/02	12/09	12/16	12/23	12/30	01/06	01/13	01/20	01/27	02/03	02/10	
15	Area 9 - Building 8 (A):	10/14	10/21	10/28	11/04	11/11	11/18	11/25	12/02	12/09	12/16	12/23	12/30	01/06	01/13	01/20	01/27	02/03	02/10	02/17	
16	Area 9 - Building 8 (B):	10/21			11/11		11/25	12/02		12/16	12/23	12/30	01/06	01/13	01/20	01/27	02/03	02/10	02/17	02/24	
17	Area 10 - Building 6 (A):	10/28		11/11	11/18		12/02	12/09		12/23	12/30	01/06	01/13	01/20	01/27	02/03	02/10	02/17	02/24	03/02	
18	Area 10 - Building 6 (B):	11/04	11/11	11/18	11/25	12/02	12/09	12/16	12/23	12/30	01/06	01/13	01/20	01/27	02/03	02/10	02/17	02/24	03/02	03/09	
19	Area 11 - Building 7 (A):	11/11	11/18	11/25	12/02	12/09	12/16	12/23	12/30	01/06	01/13	01/20	01/27	02/03	02/10	02/17	02/24	03/02	03/09	03/16	
20	Area 11 - Building 7 (B):	11/18					12/23	12/30	01/06	01/13	01/20	01/27	02/03	02/10	02/17	02/24	03/02	03/09	03/16	03/23	
21	Area 12 - Building 4 (A):	11/25		12/09	12/16		12/30	01/06	01/13	01/20	01/27	02/03	02/10	02/17	02/24	03/02	03/09	03/16	03/23	03/30	
22	Area 12 - Building 4 (B):	12/02	12/09	12/16	12/23	12/30	01/06	01/13	01/20	01/27	02/03	02/10	02/17	02/24	03/02	03/09	03/16	03/23	03/30	04/06	
23	Area 13 - Building 5 (A):	12/09	12/16	12/23	12/30	01/06	01/13	01/20	01/27	02/03	02/10	02/17	02/24	03/02	03/09	03/16	03/23	03/30	04/06	04/13	
24	Area 13 - Building 5 (B):	12/16	12/23	12/30	01/06	01/13	01/20	01/27	02/03		02/17	02/24	03/02	03/09	03/16	03/23	03/30	04/06	04/13	04100	

Project Results – GC Quality



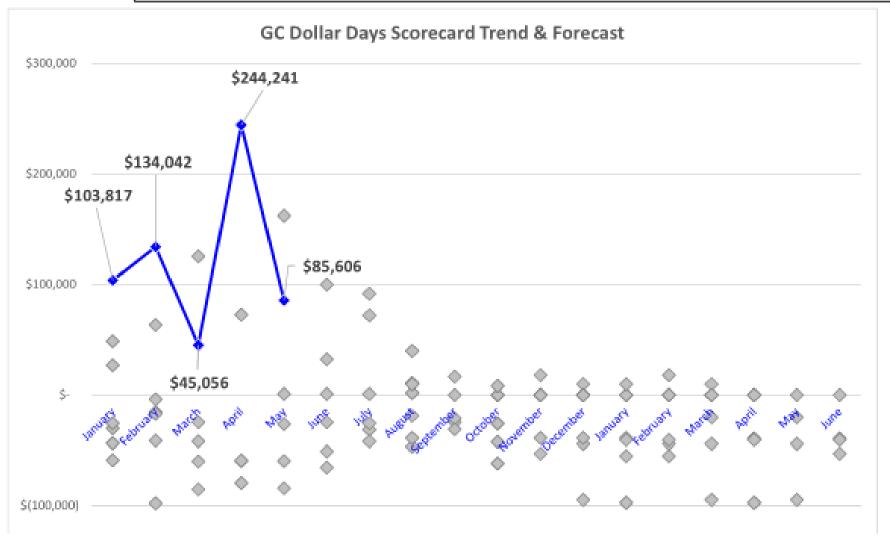
Current Month (Average) Quality Score:

2020 Cumulative (Average) Quality Score:



Project Results – Dollar Days

Scorecard			June 1, 2020	
	Current Month Dollar Days Score:	\$85,606	Peer Rank: 2 of 5	
	2020 Cumulative Dollar Days Score (Projected):	\$612,762	Peer Rank: 2 of 10	



"Watching the contractors, they knew what phase they were working on and when things needed to be done on that particular phase... Contractors could tell where it was and we, as the owner, could see if we were on schedule."

-Dale Droll, Client

"The matrix is like using a road map. At first, it's a little confusing until you learn what the symbols and everything means. Once you learned that, the road map turned more into breadcrumbs – you just follow the trail."

-Todd Friend, Sansing Electric





Questions?

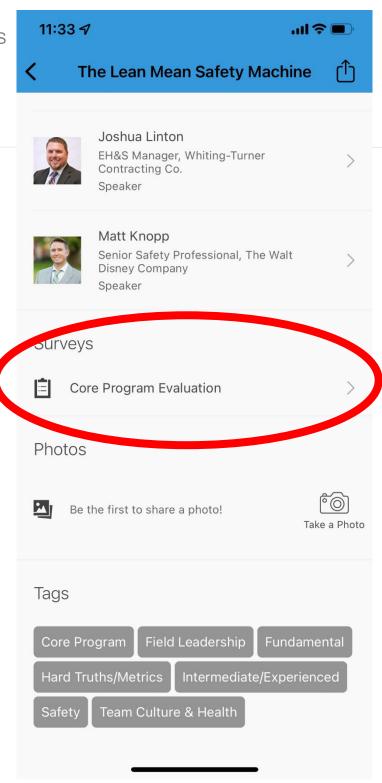


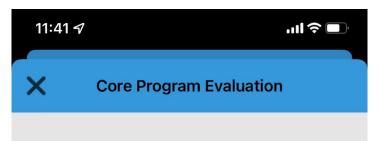
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Continuous improvement: give presenters your feedback by taking the session evaluation!

- 1. Find the session under "schedule"
- 2. Click on it then scroll down
- 3. Click "core program evaluation"
- 4. Complete the 5-question evaluation

This information will determine the top 5 presentation teams and the top Live Lab





Overall, how valuable was this presentation to you?

Please select an answer:

1 - Not at all2 - Slightly3 - Moderately4 - Very5 - Highly

Next >





In the spirit of continuous improvement, we would like to remind you to complete this session's survey! We look forward to receiving your feedback.



Contact Us

Jacob Fon

Continental Properties Company, Inc.

jfon@cproperties.com

Wayne Lott

Lott Brothers Construction Company, Ltd.

waynel@lottbrothers.com

Joshua Russell

Lott Brothers Construction Company, Ltd.

joshuar@lottbrothers.com



Thank you for attending this presentation. Enjoy the rest of the 24th Annual LCI Congress!

