

22ND ANNUAL



22ND LCI CONGRESS
OCTOBER 19-23

Setting the Tone

Jeff Creighton, Barton Malow

THE ABC'S OF LEAN: TRANSFORMATION THROUGH ACTIONS, BEST PRACTICES AND COACHING

OCTOBER 20, 2020

Jeff Creighton

Director, Continuous Improvement

Barton Malow





The ABC'S Of Lean: Transformation through Actions, Best Practices and Coaching

Transforming Behavior & Culture

Transforming Preconstruction & Design

Transforming Procurement & Production

Transforming Construction Support & Planning

Transforming Field Execution & Safety

Extended Congress Planning Team – Abstract Review Team

Chair: Kevin Labrecque, Sevan Multisite Solutions

- Matt Bleakley, Whiting-Turner
- Jason Bredbury, JLL
- Jeff Creighton, Barton Malow
- Chris Dierks, DPR Construction
- Joe Donarumo, Linbeck
- Felipe Engineer-Manriquez, McCarthy Building Companies, Inc.
- Melanie Gilbertson, Flintco, LLC
- Chad Halmrast, TD Industries
- Lydia Knowles, Turner Construction
- Jennifer Lacy, Robins Morton
- John Linenberg, Walbridge
- Hal Macomber, Touchplan
- Ben Schneider, Granger Construction
- Daniel Shirkey, Balfour Beatty
- Jake Snyder, Hoar Construction
- Andrea Sponsel, BSA LifeStructures
- Greg Stedman, KHS&S Contractors
- Michael Villar, Nevell Group
- Michael Williams, HMC Architects



Extended Congress Planning Team – Learning Day Champions

Co-Chairs: Jose Garcia-Aranda, Alberici Constructors and Lydia Knowles, Turner Construction

- Bo Guydosh, JE Dunn
- Sean Graystone, Project Leadership And Delivery
- Kevin Hilton, IMPACT
- Cindy Menches, IMPACT
- Sean Moran, Turner Construction
- Victor Ortiz, Ortiz Consulting Services
- Lindsay Rosti, JE Dunn
- Bert Royer, IMPACT
- Mark Thomas, IMPACT
- Blake Tormey, KHS&S Contractors
- Bryan Wahl, Bostwick Design Partnership



Extended Congress Planning Team – Core Program Champions

Co-Chairs: John Linenberg, Walbridge and Michael Villar, Nevell Group, Inc.

- Sherif Agha, Skanska USA Building, Inc.
- Afshan Barshan, Skender Construction
- Matt Bleakley, Whiting-Turner
- Angela Bowman, The Boldt Company
- Ashley Colburn, Hoar Construction
- Chris Dierks, DPR Construction
- Kate Edwards, Whiting-Turner
- Jose Garcia-Aranda, Alberici Constructors
- Melanie Gilbertson, Flintco, LLC
- Sean Graystone, Project Leadership And Delivery
- Dave Hagan, Devenney Group
- Chad Halmrast, TD Industries
- Jacob Hausmann, The Boldt Company
- Spencer Hohn, Brasfield & Gorrie
- Andrew Hunkins, Corna Kokosing
- Katy Klaproth, Robins & Morton
- Lydia Knowles, Turner Construction
- Nick Krey, US CAD
- Colin Milberg, ASKM and Associates
- Robert Mullen, Rosendin Electric
- Heather Ormonde, Flintco, LLC
- Victor Ortiz, Ortiz Consulting Services
- Tom Richert, RisingTerrain LLC
- David Rossi, Corna Kokosing
- Graham Ryan, The Boldt Company
- Daniel Shirkey, Balfour Beatty
- Jake Snyder, Hoar Construction
- Matt Thomas, Whiting-Turner
- Blake Tormey, KHS&S Contractors
- Peter Ukstins, AXA XL
- Grace Warmbir, Granger Construction
- Michael Williams, HMC Architects
- Steve Wilson, HMC Architects
- Brian Winningham, Field Driven Lean
- John Zachara, Integrated Facilities Solutions



Virtual Platform Guide

Use the blue navigation bar at the top to

- View your personal Congress agenda
- Network
- Visit the exhibit hall
- View presentations

If you have questions, visit the virtual LCI booth in the exhibit hall.



BOLDT

TRG THE REALIGNMENT GROUP

Barton Malow

MCCARTHY

Three reasons to attend

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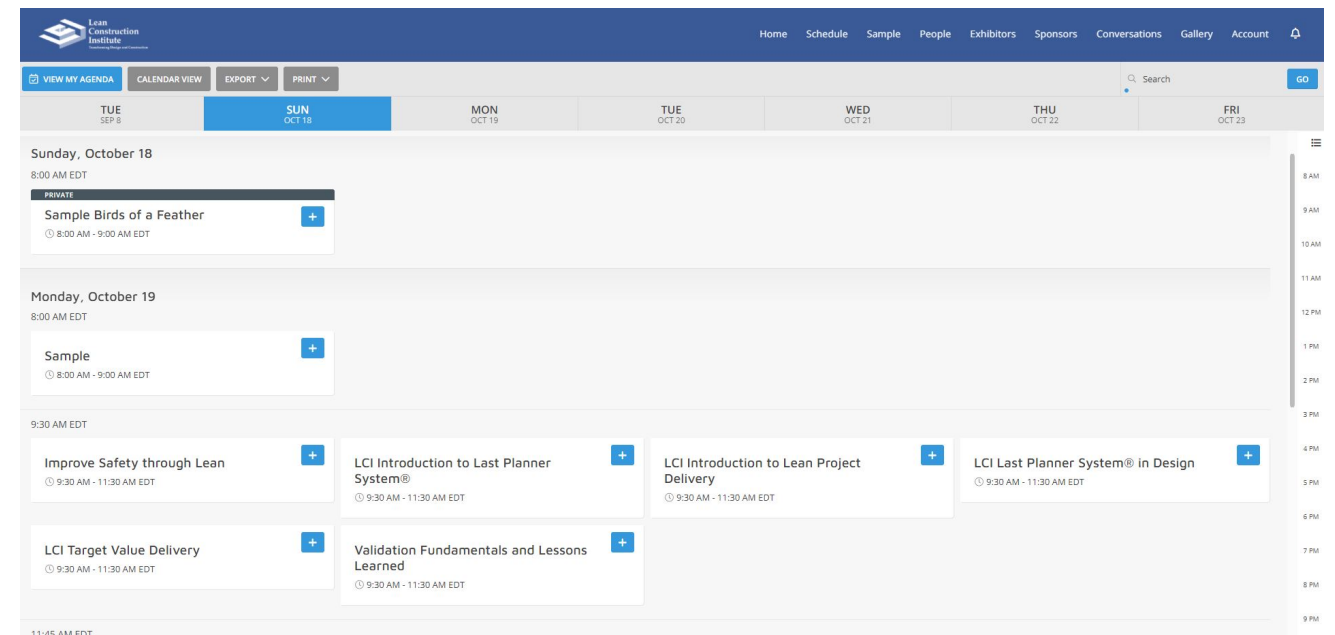
Networking
Great Networking Opportunities



Education
Great educational opportunities



Feed Your Soul
Connect with your community



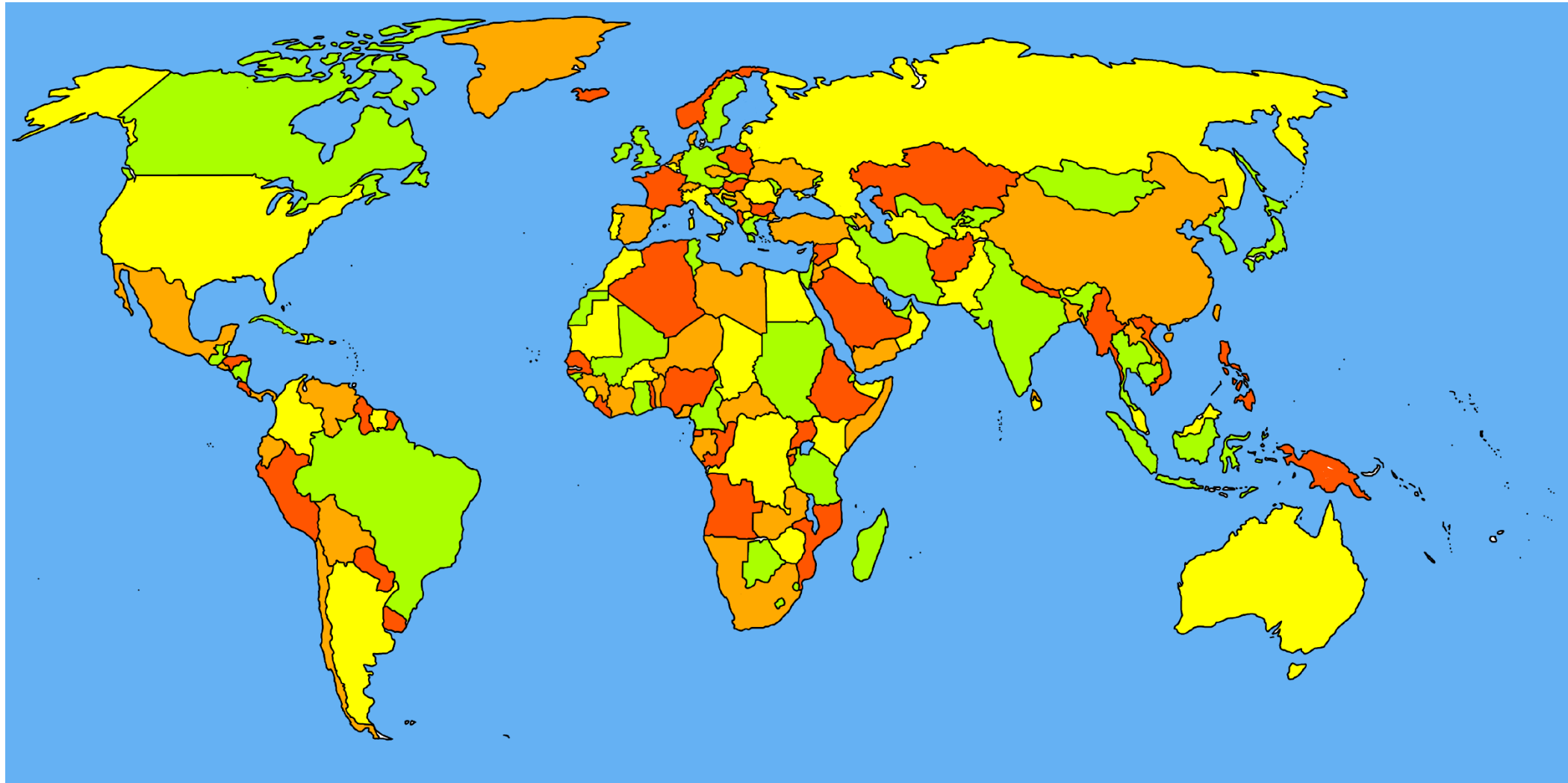
Complete your profile in Pathable!

- Update Profile
 - Hover over “Account” in the top right hand corner
 - Click “Edit my Profile” on the dropdown
 - That will bring you to a screen pictured on the right where you can add in your title, company and add the link to your LinkedIn Profile URL

The screenshot shows the Pathable website interface. At the top, a navigation bar includes links for Home, Schedule, People, Conversations, Exhibitors, Sponsor, and Account. The 'Account' link is circled in red. Below the navigation bar, a user profile for Olivia Manous is displayed, with her name and title 'Manager, Marketing and Events' at the Lean Construction Institute. Below this, the 'Edit my Profile' form is shown. The form has two tabs: 'Profile' and 'Preferences'. The 'Profile' tab is active, showing fields for Profile photo (with a note to upload a 300x300px image), Email (oliviam@leanconstruction.org), Password (with a 'CHANGE PASSWORD' button), and Name (Olivia, Manous, Credentials). The 'Preferences' tab is also visible, showing fields for Title (Manager, Marketing and Events), Company (Lean Construction Institute), Phone Number, Description (with a note about sharing with exhibitors), and Tags (with a dropdown menu and suggested tags like 'Communications/Public Relations Chairman'). A large red arrow points from the text 'Add your headshot, title, company, and LinkedIn URL to easier connect with other attendees!' to the 'Edit my Profile' form.

Add your headshot, title, company, and LinkedIn URL to easier connect with other attendees!

Where are you logging in from?



- Top 5 States:**
- California
 - Michigan
 - Illinois
 - Virginia
 - Pennsylvania

Rate each breakout session!

Don't forget to rate each breakout session survey, LCI wants to hear from you!



Congress Breakout Evaluation

← Back to agenda

Barriers to Lean Transformation of the Construction Industry

🕒 11:30 AM - 12:05 PM EDT on Tuesday, October 20
👤 215/400 spots left

[+ RESERVE SPOT](#) [NOTES](#) [MANAGE](#)

Description

Lean Transformation of the Construction Industry requires education and training, but education and training are not effective with people and companies that live off the waste in the traditional way of operating in construction. They don't want to hear. Education and training are also ineffective with those whose fundamental assumptions make them unable to hear and understand the Lean philosophy. They cannot hear. Many others will have no incentive to hear until compelled by client demands and pressure from Lean competitors. This presentation will explain these barriers and what can be done to break through them.

Survey links
[Take Survey](#)

Discussion [NEW CONVERSATION](#)

💬
No Discussions Yet
Why not start a conversation?

Registered Attendees

👤 👤 👤 👤

* 1. Overall, how valuable was this presentation to you?

- ☐ 1 - Not at all
- ☐ 2 - Slightly
- ☐ 3 - Moderately
- ☐ 4 - Very
- ☐ 5 - Highly

Surveys will open in a new browser. Easily rejoin the LCI Congress by exiting out of Survey Monkey after you complete the evaluation.

Use our hashtag! #LCICongress20

Be sure that you are following the Lean Construction Institute on LinkedIn, Twitter, Facebook and Instagram!

Search hashtag #LCICongress20 to see other attendees posts and keep up with Congress!

The screenshot shows the LinkedIn profile of the Lean Construction Institute (US). The header features a banner image with the text "22ND LCI CONGRESS" and "OCTOBER 19-23, 2020 | A VIRTUAL EVENT". The profile name is "Lean Construction Institute (US)" with the location "Construction · Arlington, Virginia" and "9,905 followers". The tagline is "Transforming Design and Construction with Lean Solutions". A "Visit website" button is present. On the right, it says "Following" and "Joe & 13 other connections work here" with a link to "See all 32 employees on LinkedIn". The left sidebar has navigation links: Home, About (selected), Jobs, People, Videos, and Insights (marked PREMIUM). The main content area shows an "Overview" section with a description of LCI as a non-profit organization founded in 1997. Below this is a table of company details:

Website	https://www.leanconstruction.org/
Industry	Construction
Company size	2-10 employees 32 on LinkedIn
Headquarters	Arlington, Virginia
Type	Nonprofit
Founded	1997
Specialties	Lean Construction, Lean Design, Collaborative Learning,

On the right sidebar, there is an advertisement for "CCJM" by Olivia, C.C. Johnson & Malhotra, with a "Follow" button. Below the ad, there is a "Featured groups" section listing "Lean Construction Institute" (20,033 members) and "LCI Northern California" (Chante).



Visit our Exhibitor Booths!



Take advantage of our Networking Opportunities

- **Tuesday, 10/20**

- 12:05 PM EST – Networking break (25 minutes)
- 3:30 PM EST – Virtual Happy Hour (60 minutes)

- **Wednesday, 10/21**

- 12:05 PM EST – Networking break (25 minutes)

- **Thursday, 10/22**

- 11:35 AM EST – Networking break (25 minutes)



What Do We Want?

- [vide clip]





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**Thank you for joining us to Set the Tone. Enjoy
the rest of the 22nd Annual LCI Congress!**